

Northwestern Counseling & Support Services

FAMILY CENTER

TABLE 1
PROJECT COSTS

Construction Costs	
1. New Construction	\$ 2,471,105
2. Renovation	-
3. Site Work	615,303
4. Fixed Equipment	10,000
5. Design/Bidding Contingency	124,956
6. Construction Contingency	425,420
7. Construction Manager Fee	175,439
8. P&P bond & Voice/Data Cabling	90,526
Subtotal	\$ 3,912,750
Related Project Costs	
1. Major Moveable Equipment	\$ 32,500
2. Furnishings, Fixtures & Other Equip.	704,400
3. Architectural/Engineering Fees	37,720
4. Land Acquisition - \$350,487 paid in Aug. 2006	350,487
5. Purchase of Buildings	-
6. Administrative Expenses & Permits	-
7. Debt Financing Expenses (see below)	586,431
8. Debt Service Reserve Fund	-
9. Working Capital	-
10. IT cabling & intersection upgrade	290,000
Subtotal	\$ 2,001,538
Total Project Costs	\$ 5,914,288

Debt Financing Expenses	
1. Capital Interest	\$ 326,948
2. Bond Discount or Placement Fee	-
3. Misc. Financing Fees & Exp. (issuance costs)	259,483
4. Other	-
Subtotal	\$ 586,431
Less Interest Earnings on Funds	
1. Debt Service Reserve Funds	\$ -
2. Capitalized Interest Account	-
3. Construction Fund	-
4. Other	-
Subtotal	\$ -
Total Debt Financing Expenses	\$ 586,431
feeds to line 7 above	

**Northwestern Counseling & Support Services
FAMILY CENTER**

Required Tables

When completing the tables please note that you need only fill-in the **shaded fields**. Fields with diagonal lines indicating **N/A** do not require an entry. The CON Application Form tables, when completed electronically, are set up to calculate totals as well as pre-populate fields in other tables for you. If you have any questions please contact Division staff. Also, please contact Division staff prior to determining if a given table may not be applicable for your project.

Applicants are encouraged to submit an electronic version of a completed application via attachment to email. Please send electronic versions as attachments to email addressed to: **jgarson@bishca.state.vt.us**

<u>Table</u>	<u>Description</u>
1	Project Costs
2	Debt Financing Arrangement: Sources & Uses of Funds
3A	Income Statement: Without Project
3B	Income Statement: Project Only
3C	Income Statement: With Project (no 'fill-in' required)
4A	Balance Sheet - Unrestricted Funds: Without Project
4B	Balance Sheet - Unrestricted Funds: Project Only
4C	Balance Sheet - Unrestricted Funds: With Project (no 'fill-in' required)
5A	Statement of Cash Flows: Without Project
5B	Statement of Cash Flows: Project Only
5C	Statement of Cash Flows: With Project (no 'fill-in' required)

FAMILY CENTER

TABLE 2

Sources of Funds			
1. Financing Instrument	Bond		
a. Interest Rate	6.0%		
b. Loan Period	Mar 2008	To:	Mar 2028
c. Amount Financed			\$ 4,450,000
2. Equity Contribution			-
3. Other Sources			
a. Working Capital			1,113,801
b. Fundraising			-
c. Grants			-
d. Other - Land \$350,487 paid Aug. 2006			-
Total Required Funds			\$ 5,563,801

Uses of Funds	
<u>Project Costs (feeds from Table 1)</u>	
1. New Construction	\$ 2,471,105
2. Renovation	-
3. Site Work	615,303
4. Fixed Equipment	10,000
5. Design/Bidding Contingency	124,956
6. Construction Contingency	425,420
7. Construction Manager Fee	175,439
8. Major Moveable Equipment	32,500
9. Furnishings, Fixtures & Other Equip.	704,400
10. Architectural/Engineering Fees	37,720
11. Land Acquisition	-
12. Purchase of Buildings	-
13. Administrative Expenses & Permits	-
14. Debt Financing Expenses	586,431
15. Debt Service Reserve Fund	-
16. Working Capital	-
17. Other (please specify)	380,526
Total Uses of Funds	\$ 5,563,801

[illegible]

Total sources should equal total uses of funds.

Northwestern Counseling & Support Services
FAMILY CENTER
TABLE 3A
INCOME STATEMENT
WITHOUT PROJECT

	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Revenues					
Inpatient Care Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Outpatient Care Revenue	21,442,508	22,810,049	23,722,451	24,671,349	25,534,846
Chronic/Rehab Revenue	-	-	-	-	-
SNF/ECF Patient Care Revenue	-	-	-	-	-
Swing Beds Patient Care Revenue	-	-	-	-	-
Gross Patient Care Revenue	\$ 21,442,508	\$ 22,810,049	\$ 23,722,451	\$ 24,671,349	\$ 25,534,846
Disproportionate Share Payments	\$ -	\$ -	\$ -	\$ -	\$ -
Free Care & Bad Debt	-	-	-	-	-
Deductions from Revenue	-	-	-	-	-
Net Patient Care Revenue	\$ 21,442,508	\$ 22,810,049	\$ 23,722,451	\$ 24,671,349	\$ 25,534,846
Other Operating Revenue	170,382	184,874	220,525	239,420	255,638
Total Operating Revenue	\$ 21,612,889	\$ 22,994,923	\$ 23,942,976	\$ 24,910,769	\$ 25,790,484
Operating Expense					
Salaries (Non-MD)	\$ 9,376,108	\$ 9,790,543	\$ 10,079,492	\$ 10,387,201	\$ 10,756,965
Fringe Benefits (Non-MD)	3,186,948	3,351,031	3,454,404	3,560,878	3,670,546
Physician Fees/Salaries/Contracts/Fringe	590,868	620,411	635,921	654,999	674,649
Health Care Provider Tax	-	-	-	-	-
Depreciation/Amortization	330,174	339,168	320,730	313,723	306,857
Interest	134,291	137,648	139,025	141,805	144,641
Other Operating Expense	7,192,839	8,539,305	8,626,361	8,890,143	9,161,838
Total Operating Expense	\$ 20,811,227	\$ 22,778,106	\$ 23,255,933	\$ 23,948,749	\$ 24,715,496
Net Operating Income (Loss)	\$ 801,662	\$ 216,816	\$ 687,043	\$ 962,020	\$ 1,074,988
Non-Operating Revenue	-				
Excess (Deficit) of Rev Over Exp	\$ 801,662	\$ 216,816	\$ 687,043	\$ 962,020	\$ 1,074,988

Latest actual numbers should tie to the hospital budget process.

Northwestern Counseling & Support Services
FAMILY CENTER
TABLE 3B
INCOME STATEMENT
PROJECT ONLY

	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Revenues					
Inpatient Care Revenue	N/A	\$ -	\$ -	\$ -	\$ -
Outpatient Care Revenue	N/A	-	-	-	-
Chronic/Rehab Revenue	N/A	-	-	-	-
SNF/ECF Patient Care Revenue	N/A	-	-	-	-
Swing Beds Patient Care Revenue	N/A	-	-	-	-
Gross Patient Care Revenue		\$ -	\$ -	\$ -	\$ -
Disproportionate Share Payments	N/A	\$ -	\$ -	\$ -	\$ -
Free Care & Bad Debt	N/A	-	-	-	-
Deductions from Revenue	N/A	-	-	-	-
Net Patient Care Revenue	N/A	\$ -	\$ -	\$ -	\$ -
Other Operating Revenue	N/A	-	-	-	-
Total Operating Revenue	N/A	\$ -	\$ -	\$ -	\$ -
Operating Expense					
Salaries (Non-MD)	N/A	\$ -	\$ -	\$ -	\$ -
Fringe Benefits (Non-MD)	N/A	-	-	-	-
Physician Fees/Salaries/Contracts/Fringe	N/A	-	-	-	-
Health Care Provider Tax	N/A	-	-	-	-
Depreciation/Amortization	N/A	-	184,203	184,203	184,203
Interest	N/A	-	267,000	259,742	252,048
Other Operating Expense	N/A	-	135,290	139,349	143,529
Total Operating Expense	N/A	\$ -	\$ 586,493	\$ 583,293	\$ 579,780
Net Operating Income (Loss)	N/A	\$ -	\$ (586,493)	\$ (583,293)	\$ (579,780)
Non-Operating Revenue	N/A	-	-	-	-
Excess (Deficit) of Rev Over Exp	N/A	\$ -	\$ (586,493)	\$ (583,293)	\$ (579,780)

Latest actual numbers should tie to the hospital budget process.

Northwestern Counseling & Support Services
FAMILY CENTER
TABLE 3C
INCOME STATEMENT
WITH PROJECT

	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Revenues					
Inpatient Care Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Outpatient Care Revenue	21,442,508	22,810,049	23,722,451	24,671,349	25,534,846
Chronic/Rehab Revenue	-	-	-	-	-
SNF/ECF Patient Care Revenue	-	-	-	-	-
Swing Beds Patient Care Revenue	-	-	-	-	-
Gross Patient Care Revenue	\$ 21,442,508	\$ 22,810,049	\$ 23,722,451	\$ 24,671,349	\$ 25,534,846
Disproportionate Share Payments	-	\$ -	\$ -	\$ -	\$ -
Free Care & Bad Debt	-	-	-	-	-
Deductions from Revenue	-	-	-	-	-
Net Patient Care Revenue	\$ 21,442,508	\$ 22,810,049	\$ 23,722,451	\$ 24,671,349	\$ 25,534,846
Other Operating Revenue	170,382	184,874	220,525	239,420	255,638
Total Operating Revenue	\$ 21,612,889	\$ 22,994,923	\$ 23,942,976	\$ 24,910,769	\$ 25,790,484
Operating Expense					
Salaries (Non-MD)	9,376,108	\$ 9,790,543	\$ 10,079,492	\$ 10,387,201	\$ 10,756,965
Fringe Benefits (Non-MD)	3,186,948	3,351,031	3,454,404	3,560,878	3,670,546
Physician Fees/Salaries/Contracts/Fringe	590,868	620,411	635,921	654,999	674,649
Health Care Provider Tax	-	-	-	-	-
Depreciation/Amortization	330,174	339,168	504,933	497,926	491,060
Interest	134,291	137,648	406,025	401,547	396,689
Other Operating Expense	7,192,839	8,539,305	8,761,651	9,029,492	9,305,367
Total Operating Expense	\$ 20,811,227	\$ 22,778,106	\$ 23,842,425	\$ 24,532,042	\$ 25,295,276
Net Operating Income (Loss)	\$ 801,662	\$ 216,816	\$ 100,550	\$ 378,727	\$ 495,209
Non-Operating Revenue	-	-	-	-	-
Excess (Deficit) of Rev Over Exp	\$ 801,662	\$ 216,816	\$ 100,550	\$ 378,727	\$ 495,209

Latest actual numbers should tie to the hospital budget process.

**Northwestern Counseling & Support Services
FAMILY CENTER**

TABLE 4A
BALANCE SHEET - UNRESTRICTED FUNDS
WITHOUT PROJECT

ASSETS	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Current Assets					
Cash & Investments	\$ 2,470,614	\$ 2,470,614	\$ 3,478,387	\$ 4,754,130	\$ 6,135,975
Patient Accounts Receivable, Gross	632,472	632,472	632,472	632,472	632,472
Less: Allowance for Uncollectable Accts.	(42,414)	(42,414)	(42,414)	(42,414)	(42,414)
Due from Third Parties	709,713	709,713	709,713	709,713	709,713
Other Current Assets	291,616	291,616	291,616	291,616	291,616
Total Current Assets	\$ 4,062,000	\$ 4,062,000	\$ 5,069,773	\$ 6,345,516	\$ 7,727,362
Board Designated Assets					
Funded Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -
Escrowed Bond Funds	254,826	254,826	254,826	254,826	254,826
Other: Capital Reserve Fund	770,096	1,326,081	1,326,081	1,326,081	1,326,081
Total Board Designated Assets	\$ 1,024,922	\$ 1,580,907	\$ 1,580,907	\$ 1,580,907	\$ 1,580,907
Property, Plant & Equipment					
Land, Buildings & Improvements	\$ 2,944,752	\$ 2,944,752	\$ 2,944,752	\$ 2,944,752	\$ 2,944,752
Fixed Equipment	1,466,019	1,466,019	1,466,019	1,466,019	1,466,019
Major Moveable Equipment	471,373	471,373	471,373	471,373	471,373
Construction in Progress	-	-	-	-	-
Total Property, Plant & Equipment	\$ 4,882,143	\$ 4,882,143	\$ 4,882,143	\$ 4,882,143	\$ 4,882,143
Less: Accumulated Depreciation					
Land, Buildings & Improvements	\$ (998,351)	\$ (1,138,754)	\$ (1,271,524)	\$ (1,401,394)	\$ (1,528,421)
Fixed Equipment	(1,038,352)	(1,184,380)	(1,322,470)	(1,457,543)	(1,589,660)
Major Moveable Equipment	(374,994)	(427,731)	(477,601)	(526,382)	(574,095)
Total Accumulated Depreciation	\$ (2,411,698)	\$ (2,750,866)	\$ (3,071,596)	\$ (3,385,319)	\$ (3,692,176)
Total Net Property, Plant & Equipment	\$ 2,470,446	\$ 2,131,277	\$ 1,810,547	\$ 1,496,824	\$ 1,189,967
Other Long-Term Assets	\$ 16,091	\$ 16,091	\$ 16,091	\$ 16,091	\$ 16,091
TOTAL ASSETS	\$ 7,573,459	\$ 7,790,275	\$ 8,477,318	\$ 9,439,338	\$ 10,514,327
LIABILITIES AND FUND BALANCE					
Current Liabilities					
Accounts Payable	\$ 176,702	\$ 176,702	\$ 176,702	\$ 176,702	\$ 176,702
Salaries, Wages & Payroll Taxes Payable	862,262	862,262	862,262	862,262	862,262
Estimated Third-Party Settlements	-	-	-	-	-
Other Current Liabilities	154,913	154,913	154,913	154,913	154,913
Current Portion of Long-Term Debt	117,002	117,002	117,002	117,002	117,002
Total Current Liabilities	\$ 1,310,878	\$ 1,310,878	\$ 1,310,878	\$ 1,310,878	\$ 1,310,878
Long-Term Debt					
Bonds & Mortgages Payable	\$ 1,835,745	\$ 1,835,745	\$ 1,835,745	\$ 1,835,745	\$ 1,835,745
Capital Lease Obligations	77,838	77,838	77,838	77,838	77,838
Other Long-Term Debt	151,219	151,219	151,219	151,219	151,219
Total Long-Term Debt	\$ 2,064,802	\$ 2,064,802	\$ 2,064,802	\$ 2,064,802	\$ 2,064,802
Total Other Non-Current Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -
Total Liabilities	\$ 3,375,680	\$ 3,375,680	\$ 3,375,680	\$ 3,375,680	\$ 3,375,680
Fund Balance	\$ 4,197,779	\$ 4,414,595	\$ 5,101,638	\$ 6,063,658	\$ 7,138,647
TOTAL LIABILITIES & FUND BALANCE	\$ 7,573,459	\$ 7,790,275	\$ 8,477,318	\$ 9,439,338	\$ 10,514,326
Check Figure:					
6/30/06 Audited F/S Net Assets	\$ 3,396,117				
Table 3A 2007 Gain	\$ 801,662				
	\$ 4,197,779				

**Northwestern Counseling & Support Services
FAMILY CENTER**

TABLE 4B
BALANCE SHEET - UNRESTRICTED FUNDS
PROJECT ONLY

ASSETS	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Current Assets					
Cash & Investments (a)	N/A	\$ -	\$ (1,599,342)	\$ (2,126,662)	\$ (2,658,162)
Patient Accounts Receivable, Gross	N/A	-	-	-	-
Less: Allowance for Uncollectable Accts.	N/A	-	-	-	-
Due from Third Parties	N/A	-	-	-	-
Other Current Assets	N/A	-	-	-	-
Total Current Assets	N/A	\$ -	\$ (1,599,342)	\$ (2,126,662)	\$ (2,658,162)
(a) Year 1 outlay of working capital + annual bond payments of \$387,971 (see below) + annual "Other Operating Expense" (see Table 3B)					
Board Designated Assets					
Funded Depreciation	N/A	\$ -	\$ -	\$ -	\$ -
Escrowed Bond Funds	N/A	-	-	-	-
Other: Capital Reserve Fund	N/A	-	-	-	-
Total Board Designated Assets	N/A	\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment					
Land, Buildings & Improvements	N/A	\$ -	\$ 4,499,181	\$ 4,499,181	\$ 4,499,181
Fixed Equipment	N/A	-	994,400	994,400	994,400
Major Moveable Equipment	N/A	-	32,500	32,500	32,500
Construction in Progress	N/A	-	-	-	-
Total Property, Plant & Equipment	N/A	\$ -	\$ 5,526,081	\$ 5,526,081	\$ 5,526,081
Less: Accumulated Depreciation					
Land, Buildings & Improvements	N/A	\$ -	\$ (149,973)	\$ (299,945)	\$ (449,918)
Fixed Equipment	N/A	-	(33,147)	(66,293)	(99,440)
Major Moveable Equipment	N/A	-	(1,083)	(2,167)	(3,250)
Total Accumulated Depreciation	N/A	\$ -	\$ (184,203)	\$ (368,405)	\$ (552,608)
Total Net Property, Plant & Equipment	N/A	\$ -	\$ 5,341,878	\$ 5,157,676	\$ 4,973,473
TOTAL ASSETS	N/A	\$ -	\$ 3,742,536	\$ 3,031,014	\$ 2,315,311
LIABILITIES AND FUND BALANCE					
Current Liabilities					
Accounts Payable	N/A	\$ -	\$ -	\$ -	\$ -
Salaries, Wages & Payroll Taxes Payable	N/A	-	-	-	-
Estimated Third-Party Settlements	N/A	-	-	-	-
Other Current Liabilities	N/A	-	-	-	-
Current Portion of Long-Term Debt	N/A	-	-	-	-
Total Current Liabilities	N/A	\$ -	\$ -	\$ -	\$ -
Long-Term Debt					
Bonds & Mortgages Payable (see below)	N/A	\$ -	\$ 4,329,029	\$ 4,200,800	\$ 4,064,877
Capital Lease Obligations	N/A	-	-	-	-
Other Long-Term Debt	N/A	-	-	-	-
Total Long-Term Debt	N/A	\$ -	\$ 4,329,029	\$ 4,200,800	\$ 4,064,877
Total Other Non-Current Liabilities	N/A	\$ -	\$ -	\$ -	\$ -
Total Liabilities	N/A	\$ -	\$ 4,329,029	\$ 4,200,800	\$ 4,064,877
Fund Balance	N/A	\$ -	\$ (586,493)	\$ (1,169,786)	\$ (1,749,566)
TOTAL LIABILITIES & FUND BALANCE	N/A	\$ -	\$ 3,742,536	\$ 3,031,014	\$ 2,315,311

Partial Bond Payment Schedule:

Date	Annual Payment	Interest Payments	Principal Payments	Balance
	Interest Rate:	6.0%		\$ 4,450,000
Year 1	\$ 387,971	\$ 267,000	\$ 120,971	\$ 4,329,029
Year 2	\$ 387,971	\$ 259,742	\$ 128,229	\$ 4,200,800
Year 3	\$ 387,971	\$ 252,048	\$ 135,923	\$ 4,064,877

**Northwestern Counseling & Support Services
FAMILY CENTER**

TABLE 4C
BALANCE SHEET - UNRESTRICTED FUNDS
WITH PROJECT

ASSETS	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Current Assets					
Cash & Investments	\$ 2,470,614	\$ 2,470,614	\$ 1,879,045	\$ 2,627,468	\$ 3,477,813
Patient Accounts Receivable, Gross	632,472	632,472	632,472	632,472	632,472
Less: Allowance for Uncollectable Accts.	(42,414)	(42,414)	(42,414)	(42,414)	(42,414)
Due from Third Parties	709,713	709,713	709,713	709,713	709,713
Other Current Assets	291,616	291,616	291,616	291,616	291,616
Total Current Assets	\$ 4,062,000	\$ 4,062,000	\$ 3,470,431	\$ 4,218,855	\$ 5,069,200
Board Designated Assets					
Funded Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -
Escrowed Bond Funds	254,826	254,826	254,826	254,826	254,826
Other: Capital Reserve Fund	770,096	1,326,081	1,326,081	1,326,081	1,326,081
Total Board Designated Assets	\$ 1,024,922	\$ 1,580,907	\$ 1,580,907	\$ 1,580,907	\$ 1,580,907
Property, Plant & Equipment					
Land, Buildings & Improvements	\$ 2,944,752	\$ 2,944,752	\$ 7,443,933	\$ 7,443,933	\$ 7,443,933
Fixed Equipment	1,466,019	1,466,019	2,460,419	2,460,419	2,460,419
Major Moveable Equipment	471,373	471,373	503,873	503,873	503,873
Construction in Progress	-	-	-	-	-
Total Property, Plant & Equipment	\$ 4,882,143	\$ 4,882,143	\$ 10,408,224	\$ 10,408,224	\$ 10,408,224
Less: Accumulated Depreciation					
Land, Buildings & Improvements	\$ (998,351)	\$ (1,138,754)	\$ (1,421,497)	\$ (1,701,339)	\$ (1,978,339)
Fixed Equipment	(1,038,352)	(1,184,380)	(1,355,617)	(1,523,836)	(1,689,100)
Major Moveable Equipment	(374,994)	(427,731)	(478,685)	(528,549)	(577,345)
Total Accumulated Depreciation	\$ (2,411,698)	\$ (2,750,866)	\$ (3,255,799)	\$ (3,753,725)	\$ (4,244,784)
Total Net Property, Plant & Equipment	\$ 2,470,446	\$ 2,131,277	\$ 7,152,426	\$ 6,654,500	\$ 6,163,440
Other Long-Term Assets	16,091	\$ 16,091	\$ 16,091	\$ 16,091	\$ 16,091
TOTAL ASSETS	\$ 7,573,459	\$ 7,790,275	\$ 12,219,855	\$ 12,470,352	\$ 12,829,638
LIABILITIES AND FUND BALANCE					
Current Liabilities					
Accounts Payable	\$ 176,702	\$ 176,702	\$ 176,702	\$ 176,702	\$ 176,702
Salaries, Wages & Payroll Taxes Payable	862,262	862,262	862,262	862,262	862,262
Estimated Third-Party Settlements	-	-	-	-	-
Other Current Liabilities	154,913	154,913	154,913	154,913	154,913
Current Portion of Long-Term Debt	117,002	117,002	117,002	117,002	117,002
Total Current Liabilities	\$ 1,310,878	\$ 1,310,878	\$ 1,310,878	\$ 1,310,878	\$ 1,310,878
Long-Term Debt					
Bonds & Mortgages Payable	\$ 1,835,745	\$ 1,835,745	\$ 6,164,774	\$ 6,036,545	\$ 5,900,622
Capital Lease Obligations	77,838	77,838	77,838	77,838	77,838
Other Long-Term Debt	151,219	151,219	151,219	151,219	151,219
Total Long-Term Debt	\$ 2,064,802	\$ 2,064,802	\$ 6,393,831	\$ 6,265,601	\$ 6,129,678
Total Other Non-Current Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -
Total Liabilities	\$ 3,375,680	\$ 3,375,680	\$ 7,704,709	\$ 7,576,479	\$ 7,440,556
Fund Balance	\$ 4,197,779	\$ 4,414,595	\$ 4,515,146	\$ 4,893,872	\$ 5,389,081
TOTAL LIABILITIES & FUND BALANCE	\$ 7,573,459	\$ 7,790,275	\$ 12,219,855	\$ 12,470,352	\$ 12,829,638

Northwestern Counseling & Support Services
FAMILY CENTER
TABLE 5A
STATEMENT OF CASH FLOWS
WITHOUT PROJECT

	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Beginning Cash	\$ 2,472,347	\$ 2,470,614	\$ 2,470,614	\$ 3,478,387	\$ 4,754,130
Operations					
Excess revenues over expenses	801,662	216,816	687,043	962,020	1,074,988
Depreciation / Amortization	330,174	339,168	320,730	313,723	306,857
(Increase)/Decrease Patient A/R	(183,225)	-	-	-	-
(Increase)/Decrease Other Changes	(504,141)	-	-	-	-
Subtotal Cash from Operations	\$ 444,470	\$ 555,985	\$ 1,007,773	\$ 1,275,743	\$ 1,381,845
Investing Activity					
Capital Spending					
Capital					
Capitalized Interest					
Change in accum depr less depreciation	(54,799)	-	-	-	-
(Increase) Decrease in capital assets	(249,160)	-	-	-	-
Subtotal Capital Spending	\$ (303,959)	\$ -	\$ -	\$ -	\$ -
(Increase) / Decrease					
Funded Depreciation	-	-	-	-	-
Other LT assets & escrowed bonds & other	-	(555,985)	-	-	-
Subtotal (Increase) / Decrease	\$ -	\$ (555,985)	\$ -	\$ -	\$ -
Subtotal Cash from Investing Activity	\$ (303,959)	\$ (555,985)	\$ -	\$ -	\$ -
Financing Activity					
Debt (increase) decrease					
Bonds & mortgages	-	-	-	-	-
Repayment	-	-	-	-	-
Capital lease & other long term debt	(142,244)	-	-	-	-
Subtotal Cash from Financing Activity	\$ (142,244)	\$ -	\$ -	\$ -	\$ -
Other Changes (please describe)					
Manual adjustment					
Other					
Change in fund balance less net income		-	-	-	-
Other					
Subtotal Other Changes	\$ -	\$ -	\$ -	\$ -	\$ -
Net Increase (Decrease) in Cash	\$ (1,734)	\$ -	\$ 1,007,773	\$ 1,275,743	\$ 1,381,845
Ending Cash	\$ 2,470,614	\$ 2,470,614	\$ 3,478,387	\$ 4,754,130	\$ 6,135,975
Edit	\$ -	\$ -	\$ -	\$ -	\$ -

Northwestern Counseling & Support Services
FAMILY CENTER
TABLE 5B
STATEMENT OF CASH FLOWS
PROJECT ONLY

	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Beginning Cash	N/A	\$ -	\$ -	\$ (1,599,342)	\$ (2,126,662)
Operations					
Excess revenues over expenses	N/A	-	(586,493)	(583,293)	(579,780)
Depreciation / Amortization	N/A	-	184,203	184,203	184,203
(Increase)/Decrease Patient A/R	N/A	-	-	-	-
(Increase)/Decrease Other Changes	N/A	-	-	-	-
Subtotal Cash from Operations	N/A	\$ -	\$ (402,290)	\$ (399,090)	\$ (395,577)
Investing Activity					
Capital Spending					
Capital	N/A				
Capitalized Interest	N/A				
Change in accum depr less depreciation	N/A	-	-	-	-
(Increase) Decrease in capital assets	N/A	-	(5,526,081)	-	-
Subtotal Capital Spending	N/A	\$ -	\$ (5,526,081)	\$ -	\$ -
(Increase) / Decrease					
Funded Depreciation	N/A	-	-	-	-
Other LT assets & escrowed bonds & other	N/A	-	-	-	-
Subtotal (Increase) / Decrease	N/A	\$ -	\$ -	\$ -	\$ -
Subtotal Cash from Investing Activity	N/A	\$ -	\$ (5,526,081)	\$ -	\$ -
Financing Activity					
Debt (increase) decrease					
Bonds & mortgages	N/A	-	4,329,029	(128,229)	(135,923)
Repayment	N/A	-	-	-	-
Capital lease & other long term debt	N/A	-	-	-	-
Subtotal Cash from Financing Activity	N/A	\$ -	\$ 4,329,029	\$ (128,229)	\$ (135,923)
Other Changes (please describe)					
Manual adjustment	N/A	-			
Other	N/A	-			
Change in fund balance less net income	N/A	0	-	-	-
Other	N/A	-			
Subtotal Other Changes	N/A	\$ 0	\$ -	\$ -	\$ -
Net Increase (Decrease) in Cash	N/A	\$ 0	\$ (1,599,342)	\$ (527,320)	\$ (531,500)
Ending Cash	N/A	\$ 0	\$ (1,599,342)	\$ (2,126,662)	\$ (2,658,162)
Edit		\$ 0	\$ -	\$ -	\$ -

**Northwestern Counseling & Support Services
FAMILY CENTER**

TABLE 5C
STATEMENT OF CASH FLOWS
WITH PROJECT

	Latest Actual 2007	Budget 2008	Proposed Year 1 2009	Proposed Year 2 2010	Proposed Year 3 2011
Beginning Cash	\$ 2,472,347	\$ 2,470,614	\$ 2,470,614	\$ 1,879,045	\$ 2,627,468
Operations					
Excess revenues over expenses	801,662	216,816	100,550	378,727	495,209
Depreciation / Amortization	330,174	339,168	504,933	497,926	491,060
(Increase)/Decrease Patient A/R	(183,225)	-	-	-	-
(Increase)/Decrease Other Changes	(504,141)	-	-	-	-
Subtotal Cash from Operations	\$ 444,470	\$ 555,985	\$ 605,483	\$ 876,653	\$ 986,268
Investing Activity					
Capital Spending					
Capital	-	-	-	-	-
Capitalized Interest	-	-	-	-	-
Change in accum depr less depreciation	(54,799)	-	-	-	-
(Increase) Decrease in capital assets	(249,160)	-	(5,526,081)	-	-
Subtotal Capital Spending	\$ (303,959)	\$ -	\$ (5,526,081)	\$ -	\$ -
(Increase) / Decrease					
Funded Depreciation	-	-	-	-	-
Other LT assets & escrowed bonds & other	-	(555,985)	-	-	-
Subtotal (Increase) / Decrease	\$ -	\$ (555,985)	\$ -	\$ -	\$ -
Subtotal Cash from Investing Activity	\$ (303,959)	\$ (555,985)	\$ (5,526,081)	\$ -	\$ -
Financing Activity					
Debt (increase) decrease					
Bonds & mortgages	-	-	4,329,029	(128,229)	(135,923)
Repayment	-	-	-	-	-
Capital lease & other long term debt	(142,244)	-	-	-	-
Subtotal Cash from Financing Activity	\$ (142,244)	\$ -	\$ 4,329,029	\$ (128,229)	\$ (135,923)
Other Changes (please describe)					
Manual adjustment	-	-	-	-	-
Other	-	-	-	-	-
Change in fund balance less net income	-	0	-	-	-
Other	-	-	-	-	-
Subtotal Other Changes	\$ -	\$ 0	\$ -	\$ -	\$ -
Net Increase (Decrease) in Cash	\$ (1,734)	\$ -	\$ (591,569)	\$ 748,423	\$ 850,345
Ending Cash	\$ 2,470,614	\$ 2,470,614	\$ 1,879,045	\$ 2,627,468	\$ 3,477,813
Edit	\$ -	\$ -	\$ -	\$ -	\$ -